


PARTNERSHIP HEALTH CENTER
EXECUTIVE/FINANCE COMMITTEE MEETING AGENDA

Wednesday, July 31, 2024
 10:30 a.m. to 12:00 p.m.

FREIGHTHOUSE WEST CONFERENCE ROOM
 306 Railroad St West | Missoula MT 59802

or

VIRTUAL DETAILS (TEAMS): [Click here to join the meeting](#)

Meeting ID: 235 044 265 69 | Passcode: CGSzDe

	<u>TOPIC</u>	<u>ESTIMATED TIME</u>
I.	Call to Order	10:30 a.m.
II.	Public Comments	10:35 a.m.
III.	Executive/Finance Committee Meeting Minutes of July 3, 2024*	10:45 a.m.
IV.	June Financial Statement*	11:25 a.m.
V.	CEO/Leadership Update	11:45 a.m.
VI.	Old Business	As needed
VII.	Additions	As needed
VIII.	Agenda for August 9, 2024 Board of Directors Meeting*	11:55 a.m.
IX.	Next Committee Meeting: September 4, 2024	
X.	Adjournment	12:00 p.m.

2024 Meeting Dates:

Monthly EFC Meetings	
JANUARY	01/03/2024
FEBRUARY	01/31/2024
MARCH	02/28/2024
APRIL	04/03/2024
MAY	05/01/2024
JUNE	06/05/2024 06/06/2024
JULY	07/03/2024
AUGUST	07/31/2024
SEPTEMBER	09/04/2024
OCTOBER	10/02/2024
NOVEMBER	10/30/2024
DECEMBER	11/04/2024

(Action items are in blue)

* indicates attachment



**PARTNERSHIP HEALTH CENTER (PHC)
EXECUTIVE/FINANCE COMMITTEE (EFC) MEETING MINUTES**

July 3, 2024

PRESENT: Kathleen Walters, Chair
John Crawford, Vice Chair
Joe Melvin, Treasurer
Jil Dunn, Secretary

STAFF: Bryan Chalmers, Chief Financial Officer (CFO)
Marge Baack, Chief Operations Officer (COO)
Jaime Dixon, Assistant Chief Financial Officer
Skye McGinty, Chief Diversity and Equity Officer

Brienne Walker, Recording Secretary

*Virtual

ISSUE	DISCUSSION	ACTION
CALL TO ORDER	The meeting was called to order by Kathleen Walters, Chair, at 10:36 a.m.	
PUBLIC COMMENTS	Kathleen Walters called for public comments: None heard.	
MINUTES	All Committee members received a copy of the June 6, 2024 Executive/Finance Committee Meeting Minutes for review.	
CFO REPORT	<p>Bryan Chalmers distributed the May financial statement to all committee members (see attached) and reported the following:</p> <ul style="list-style-type: none"> • Finance team starting the audit preparation. There are three upcoming software installs that will cause an impact. • The budget has been reviewed and significant changes made; the Board may want to adopt an amended budget. • <u>Total Revenue</u>: Goal is to be within 5%; currently at -7.2% primarily due to Medicaid Reimbursement. \$2.9 million loss. <ul style="list-style-type: none"> ○ Kathleen Walters asked what percentage would be due to Medicaid. Approximately \$1.6 million, unsure of percentage. • <u>Personnel</u>: There wer 346 FTE's (Full Time Equivalencies) in the initial budget for the previous year. The executive team has reviewed and settled on 311 positions. 	<p>*It was moved, seconded (John Crawford/Joe Melvin) & carried to approve the EFC Meeting Minutes of June 6, 2024 as presented. The vote was unanimous.</p>

- Kathleen Walters inquired out of the 311, how many are positions that aren't filled. Bryan Chalmers advised that 289 are filled; historically had 246 FTE's two years ago. Dr. Quirk signed contract for a Capital Link study to determine the demand more in depth.
- Net Margin: Budgeted at -4.9%; actual -6.5%.
- Cost per Encounter: Reflects Medicaid reimbursement which was \$342. Total cost for May was \$361; have to remedy a \$19 gap.
- Key Talking Points: Correction on the net income line; will be remedied for the Board packet.
- Volume Indicators: Reviewed; total encounters off about 3.2%.
- Average Encounters per Day: For medical, budgeted at 183, actual 180. Have capacity to do up to 189. Behavioral Health was budgeted at 45.6; actual 43.6 out of 230 days and the month of May was 41.1.
 - Joe Melvin asked if the missed appointment rate is low. Marge Baack advised that the no show rate is around 10%; currently looking at unfilled appointments, the root cause for that and strategies to fill those slots.
- Residency: Ratio of medical to residency is 60:40.
 - Kathleen Walters asked if it was more 50:50, how that would affect PHC revenue and cost. If it's 50:50, payroll would be less and support staffing would be the same.
- Payor Mix: Large shift in self pay from 13.2% to 19.6%. Approximately \$800k in Medical and Pharmacy. Volume in pharmacy is up to \$1.1 million.
- FTE's: currently at 279.
- Encounters per staffed FTE: 10.7.
- Unique Users: 17.9k.
- Accounts Receivable Gross: 58.
- Cash: \$28.4 million. Loss of \$800k last year; this year is at \$2.6 million (with depreciation of \$1.9 million); looking at a perpetual \$2 million loss.
- Payor Revenue: Medical and Pharmacy are at 39%. The 340B savings are starting to be consumed by other costs.
- Balance Sheet: Reviewed and discussed.
- Net Position: \$24 million.
- Fee Revenue: \$2 million loss.
- Grants: Up 2.2%.

CEO UPDATE

- Lease and Subscriptions: Computer line will be blended together.
- Salaries: Likely over budgeted.
- Operating Expenses: \$2.4 million short but due largely to salaries.
- Cash Report: Reserves of 120 days cash on hand. Started at \$113k and budgeted for \$128k.
- 2024 Capital: Budgeted \$3 million; \$2.8 million remaining.
- 2025 and 2026 Capital: Placeholders.
- Deficit Spend: Balance budgeted at \$5.5 million, actual \$5.2 million.
- Cash Value: Started with \$29.4 million, budgeted \$24.6 million, actual \$28.4.
- Capital Report: Displayed and reviewed.

All Committee members received the Leadership Report in the packet to review. Marge Baack reported the following:

- Implementing LEAN Daily Management Boards in one week. This will show metrics that staff will review daily and defines success on a daily level.
 - Joe Melvin asked what kind of quality metrics are being looked at. Marge Baack will add this to the packet for the upcoming Board Meeting.
 - Medical records was a bit behind but has been caught up. There was a large clean up project around mortality reviews.
 - The contract for HCN has been signed. Preliminary work beginning in August with go-live scheduled for March. There should hopefully be some efficiencies reflected in the numbers after March.

NEXT BOARD AGENDA

The [draft agenda](#) for the Friday, July 12, 2024, Board Meeting was reviewed with the following considerations:

- May want to go into executive session regarding the conflict of interest due to a potential Human Resources concern.
 - Jilayne Dunn inquired if the employee is requesting approval of the Conflict of Interest or is PHC bringing it forward. Marge Baack clarified that the employee is considering engaging with another facility and the discussion is around being employed with 406 Recovery and PHC. Brianne Walker will send out the emails and forms that have gone back and forth regarding this.

*It was moved, seconded (John Crawford/Joe Melvin) & carried to approve the July Board Meeting Agenda. The vote was unanimous.

<p>NEXT MEETING</p>	<p>The next Executive/Finance Committee meeting will be July 31, 2024.</p>		
<p>ADJOURNMENT</p>	<p>The meeting was adjourned at 12:00 p.m.</p>		
<p>* Indicates motions made and accepted.</p>	<p>Respectfully submitted,</p> <p>_____</p> <p>Jilayne Dunn, Board Secretary</p>	<p>_____</p> <p>Brianne Walker, Recording Secretary</p>	



FINANCIAL REPORT DRAFT



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Detail MTD Financial Statement June 2024
Detail YTD Financial Statement June 2024
Encounter Graphs
Cash Report
Capital Fund Report
Grant Summary
Estimated Reconciliation of Budget Variance

Cost Per Encounter:

Drill Down Measure
Cost Per Encounter

Medicaid APM Rate for 2024: \$342.10
Medicaid APM Rate for 2023: \$326.74

	FY Q1	FY Q2	FY Q3	April YTD	May YTD	June YTD	Budget YTD
Medical	367	381	367	364	365	372.81	393.04
Dental	311	327	324	318	322	330.52	330.54
Behavioral Health	391	393	389	383	385	397.57	438.01
School Based Health	336	196	168	406	405	463.35	127.21
Total Clinical	361	371	360	359	361	370.25	383.24
Pharmacy	129	132	126	124	124	125.02	135.47

Calculations include overhead allocation *Excludes \$3.1M expenses for community programs
All other expenses are included including depreciation.

Other: notes regarding expense variances-

Month to Date:

Contracted Services:

\$145,251.10 Transfer to Missoula County for Human Resources budget 2023

\$182,434.41 Transfer to Missoula County for Financial Services budget 2023

\$34,347.50 Avior Group for Lean Six Sigma training (April & May Invoices)

Year to Date:

Computers:

-Budgeted \$26,200 bamboo hr: not purchased

-Budgeted \$30,000 QS1 change: implementation pending for August 2024

-Budgeted \$7,500 Pharmacy security system upgrade: not purchased

-Budgeted \$8,800 for early childhood or childcare: not purchasing

Equipment Non-Capital:

Budgeted \$25,700 for childcare: not occurring

Budgeted \$36,452 for Trinity Medical: largely has not yet occurred

Vaccines:

Increased volume, and cost, particularly for pneumovax

Postage:

Statement services printing \$15,000 over budget due to increased statement volume for patient accounts not resolved

Began Pitney Bowes for pharmaceuticals due to the need to utilize tracking labels that were discontinued by USPS

Increased volume in outreach by Eligibility Technicians and follow up letters by the billing team for patient accounts

Dues & Memberships:

Fees for MPCA

Utilities:

Budgeted for a large increase in expense based on information at time of fiscal year 2024 budget preparation. Childcare space, trinity, etc. Vendors may not impose these increases.

Provider Services:

Increased residency fees above budgeted amount by \$128,146

Audit Fees:

Budgeted \$25,000 340B audit: did not occur, will evaluate after software install

Contracted Services:

Budgeted engineering fees: largely not yet occurring

Budgeted \$35,000 for early childhood development: not occurring

Rent:

Budgeted \$25,680 for childcare: not occurring

Key Talking Points

Jun-24

Key Utilization

Total Encounters Month to Date (MTD) are 5,316 with a Budget of 5,981.
Year to Date (YTD) total is 71,880 and the Budget is 74,761 for a % variance of -3.9.
The prior YTD total was 68,265. Year to Date and Prior Year ratio 105.3%.

Total Medical Encounters MTD are 3,486 with a Budget of 3,674.
YTD total is 45,066 and the Budget is 45,922 for a % variance of -1.9.
The prior YTD total was 44,009. Year to Date and Prior Year ratio 102.4%.

Total Behavioral Health Encounters MTD are 648 with a Budget of 912.
YTD Total is 10,667 and the Budget is 11,394 for a % variance of -6.4.
The prior YTD total was 9,537 Year to Date and Prior Year ratio 111.8%.

Total School Based Behavioral Health Encounters MTD are 61 with a Budget of 99.
YTD Total is 1,317 and the Budget is 1,239 for a % variance of 6.3.
The prior YTD total was 770 Year to Date and Prior Year ratio 171%.

Total Dental Encounters MTD are 1,010 with a Budget of 1,172.
YTD Total is 13,412 and the Budget is 14,656 for a % variance of -8.5.
The prior YTD total was 12,462 Year to Date and Prior Year ratio 107.6%.

Pharmacy Prescriptions Filled MTD are 9,894 with a Budget of 9,321.
YTD Total is 124,533 and the Budget is 116,516 for a % variance of 6.9.
The prior YTD total was 115,783 Year to Date and Prior Year ratio 107.6%.

Balance Sheet

Consolidated Days Cash on Hand is 223.9 days calculating available cash and investments of \$27.34m.
Operating cash is \$24.66m for 201.9 days, and the capital fund is \$2.69m for 22 days.
* the formula is based on all calendar days, not just business days.

Days in Clinical Accounts Receivable are 55, and the current receivable balance is \$2,817,243.
Clinical AR is presented gross and does not include an adjustment for assessment of collectability.

Revenue and Expense

Fee Revenue for the month totaled \$2.31m with a Budget of \$2.93m for a % variance of -21%.

YTD Fee Revenue is \$32.52m with a Budget of \$35.14m for a % variance of -7.5%.
The prior YTD revenue was \$33.71m for a % variance of -3.5%.

Total Revenue for the month is \$3.14m with a Budget of \$3.78m for a % variance of -16.9%.

YTD Total Revenue is \$41.72m with a Budget of \$45.35m for a % variance of -8%.

Expenses for the month totaled \$4.21m with a Budget of \$3.96m for a % variance of 6.1%.
YTD expenses are \$45.31m with a Budget of \$47.56m for a % variance of -4.7%.
The prior YTD expenses are \$43.63m for a variance of 3.9%.

Net Income for the month is \$-1,067,107 with a Budget of \$-184,054 for a % variance of 479.78%.
YTD Net Income is \$-3,589,372 with a Budget of \$-2,208,663 for a % variance of 62.51%.
Capital Reserve Interest revenue posted for the month is \$12,729

Current Month				
Jun. 30, 2024		Daily		
Actual	Budget	Avg	Var	Var %

Year To Date				
Jun. 30, 2024				
Actual	Budget	Var	Var %	Budget

YTD	
Jun. 30, 2023	%
Prior Year	Change

VOLUME INDICATORS

					20								
Actual	Budget	Avg	Var	Var %		Actual	Budget	Var	Var %	Budget	12 Mo Total	Jun. 30, 2023	%
1,729	1,684	84	45	2.7%	Creamery Medical	22,086	21,044	1,042	5.0%	21,044	20,125	9.7%	
1,082	1,218	61	(136)	-11.1%	Creamery Residency Medical	14,438	15,221	(783)	-5.1%	15,221	14,396	0.3%	
23	15	1	8	56.3%	Creamery Residency BH	217	184	33	18%	184	0		
781	862	43	(81)	-9.4%	Creamery Dental	10,968	10,781	187	1.7%	10,781	10,528	4.2%	
64	-	0	64		Creamery IBH	1,147	-	1,147		-	0		
480	804	40	(324)	-32.4%	Alder BH	8,504	10,053	(402)	-4.0%	10,053	8,992	-5.4%	
244	297	15	(53)	-17.7%	Seeley Lake Medical	2,669	3,707	(1,038)	-28.0%	3,707	3,465	-23.0%	
132	156	8	(24)	-15.3%	Seeley Lake Dental	1,943	1,947	(4)	-0.2%	1,947	1,833	6.0%	
1	-	0	1		Seeley Lake BH	3	-	3		-	0		
132	106	5	26	25.1%	POV Medical	1,362	1,319	43	3.3%	1,319	1,593	-14.5%	
29	15	1	14	93.9%	POV BH	120	187	(67)	-35.8%	187	120	0.0%	
156	167	8	(11)	-6.5%	Lowell Clinic Medical	2,442	2,085	357	17.1%	2,085	2,307	5.9%	
97	119	6	(22)	-18.7%	Lowell Clinic Dental	473	1,491	(1,018)	-68.3%	1,491	84	463.1%	
44	57	3	(13)	-23.4%	Lowell Clinic BH	436	718	(282)	-39.3%	718	281	55.2%	
0	50	2	(50)	-100.0%	Trinity Medical	0	624	(624)	-100.0%	624	0		
2	-	0	2		Trinity BH	13	-	13	0.0%	-	0		
11	41	2	(30)	-73.3%	School Based - Lowell BH	333	515	(182)	-35.3%	515	0		
28	58	3	(30)	-51.7%	School Based - Willard BH	690	724	(34)	-4.7%	724	770	-10.4%	
7	0	0	7	0.0%	School Based - CS Porter BH	117	0	117	0.0%	0	0		
15	0	0	15	0.0%	School Based - Franklin BH	177	0	177	0.0%	0	0		
9,894	9,321	466	573	6.1%	Pharmacy Prescriptions	124,533	116,516	8,017	6.9%	116,516	115,783	7.6%	
111	124	6	(13)	-10.5%	Clinical Pharmacy	1,418	1,550	(132)	-8.5%	1,550	1,487	-4.6%	
143	154	8	(11)	-7.0%	Missoula Food Bank Medical	2,069	1,922	147	7.6%	1,922	2,123	-2.5%	
0	35	2	(35)	-100.0%	Missoula Food Bank Dental	28	437	(409)	-93.6%	437	17	64.7%	
5	20	1	(15)	-75.2%	Missoula Food Bank BH	227	252	(25)	-9.9%	252	144	57.6%	
3,486	3,674	184	(188)	-5.1%	Medical	45,066	45,922	(856)	-1.9%	45,922	44,009	2.4%	
648	912	46	(264)	-28.9%	BH	10,667	11,394	(727)	-6.4%	11,210	9,537	11.8%	
61	99	5	(38)	-38.5%	School Based BH	1,317	1,239	78	6.3%	1,239	770	71.0%	
1,010	1,172	59	(162)	-13.9%	Dental	13,412	14,656	(1,244)	-8.5%	14,656	12,462	7.6%	
111	124	6	(13)	-10.5%	Clinical Pharmacy	1,418	1,550	(132)	-8.5%	1,550	1,487	-4.6%	
5,316	5,981	299	(665)	-11.1%	Total Encounters	71,880	74,761	(2,881)	-3.9%	74,577	68,265	5.3%	
9,894	9,321	466	573	6.1%	Pharmacy Prescriptions	124,533	116,516	8,017	6.9%	116,516	115,783	7.6%	
20					Work Days	250							
174.3	183.7				Avg Encounters By Day								
32.4	45.6				Medical	180.3	183.7				176.0		
3.1	5.0				BH	42.7	45.6				38.1		
50.5	58.6				School Based BH	5.3	5.0				3.1		
5.6	6.2				Dental	53.6	58.6				49.8		
265.8	299.0				Clinical Pharmacy	5.7	6.2				5.9		
495	466				Total Encounters	287.5	299.0				273.1		
					Pharmacy Prescriptions	498	466				463		
					Creamery Medical % of Creamery Medical Visits	60%							
					Creamery Residency % Creamery Medical Visits	40%							

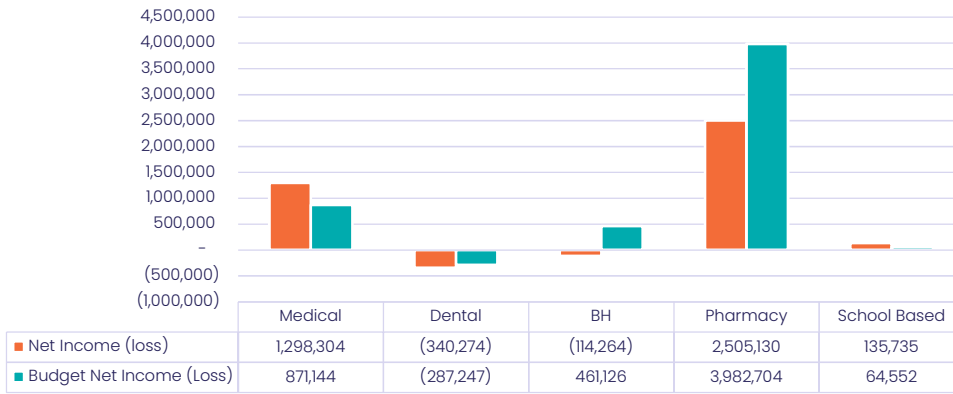
OTHER INDICATORS

Prescription Mix	Current Month		Prior Year Month	Encounter Mix	Current Month			Prior Year Month	Jul 23 - June 24	Jul 22 - June 23
	6/30/2024	6/30/2023	Change		6/30/2024	6/30/2023	Change			
Medicaid	30.1%	35.1%	-5.0%	Medicaid	33.1%	43.3%	-10.2%	36.0%	43.0%	
Medicare				Medicare	19.7%	18.9%	0.8%	19.1%	18.4%	
Self Pay	23.6%	20.9%	2.7%	Self Pay	19.0%	14.1%	5.0%	18.0%	13.2%	
Medicare/Medicaid				Medicare/Medicaid	1.0%	0.5%	0.5%	0.8%	0.4%	
Private Pay	46.3%	44.0%	2.3%	Private Pay	27.2%	23.2%	3.9%	26.1%	25.0%	
Total Prescriptions	100.0%	100.0%	0.0%	Total Encounters	100%	100%	0.0%	100%	100.0 %	
				Productivity	6/9/2024-6/22/2024	5/26/2024-6/8/2024	5/12/2024-5/25/2024			
					Pay Period 13	Pay Period 12	Pay Period 11			
				Total Hours	22,285	22,350	22,313			
				Total FTEs	278.56	279.37	278.91			
				Productive Hours	19,320	17,520	20,298			
				Productive FTEs	241.5	219.0	253.7			
				RATIO Productive to Total Hours	86.7%	78.4%	91.0%			
				Total Encounters	2,428	2,530	2,983			
				Encounter Per Staffed FTE	8.72	9.06	10.70			

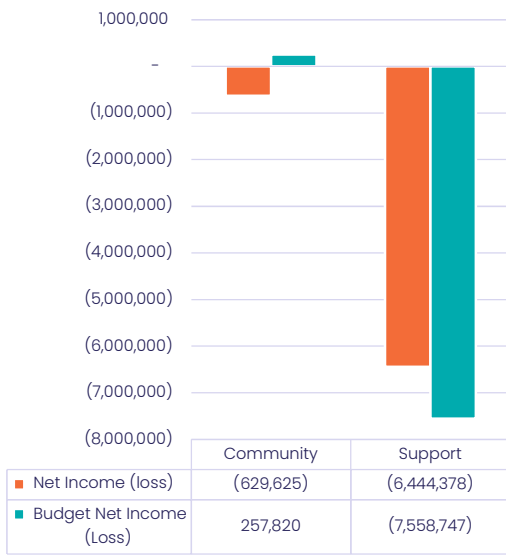
FINANCIAL STATISTICS

		6/30/2024	Budget	Year to Date	Year to Date Budget		
Operating Margin w/internal granting		-34.0%	-4.9%	-8.6%	-4.9%		
2019 Capital Link	Strategic Plan					Insurance Balance	Patient Balance
Industry Benchmark	< = 60	Clinical AR Days and Gross Balance	55	\$ 2,817,243		\$ 1,286,956	\$ 1,530,287
60		Pharmacy AR, Net Collectible Value		20,480			
		Days Cash on Hand		Current Month		Prior Month	Change
45	> = 120	Operating Cash	201.92	24,655,066	209.0	25,546,793	(891,727)
		Capital Fund	22.01	2,687,784	23.7	2,902,439	(214,655)
		Total Cash	223.93	<u>27,342,850</u>	232.7	<u>28,449,232</u>	<u>(1,106,382)</u>

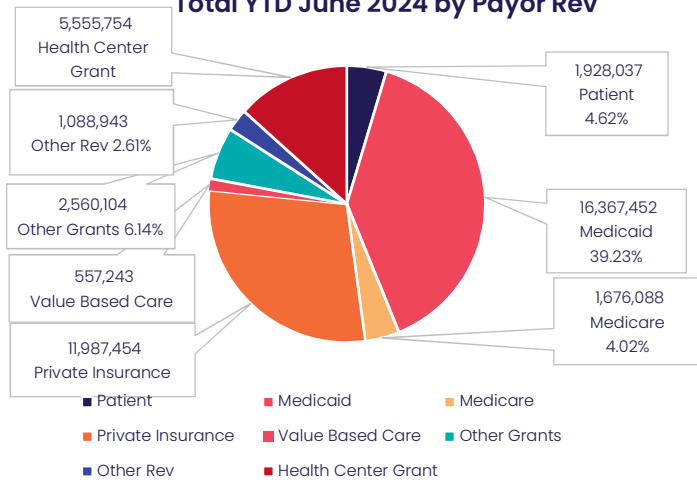
Service Line Margin YTD June 2024



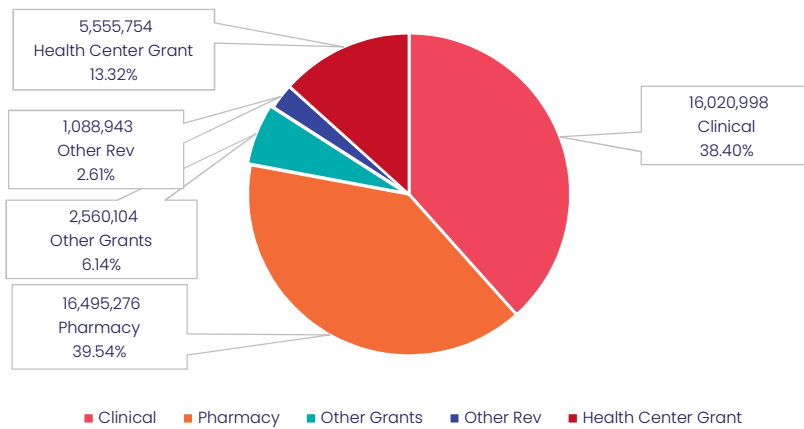
Other Unit Margin YTD June 2024



Total YTD June 2024 by Payor Rev



Clinic, Pharmacy, & Other Rev YTD June 2024



Partnership Health Center
Draft Statement of Revenues, Expenses, and Other Changes in Assets
Period Ending June 30, 2024

2023 Month to Date					2023 Year To Date				
Total Accrual 30-Jun-24	MTD Budget	ACCRUAL Variance	ACCRUAL Variance%		Total ACCRUAL 30-Jun-24	YTD Budget	ACCRUAL Variance	ACCRUAL Variance%	
OPERATING REVENUE									
GROSS CHARGES									
				Clinical					
	151,708			Patient	2,298,652				
	368,227			Medicaid	5,401,031				
	188,859			Medicare	2,527,197				
	434,675			Private Insurance	5,357,800				
	<u>1,143,470</u>			Total Clinical	<u>15,584,680</u>				
				Pharmacy					
	88,994			Patient	1,009,046				
	967,389			Medicaid	13,049,011				
	-			Medicare	-				
	1,940,988			Private Insurance	22,458,419				
	<u>2,997,371</u>			Total Pharmacy	<u>36,516,476</u>				
	<u>4,140,840</u>			Total Gross Charges	<u>52,101,156</u>				
REVENUE ADJUSTMENTS									
Explicit Price Concessions (Contractual Adj., SFS Discount, DIR Fees)									
				Clinical					
	(388,869)			Patient	(1,123,354)				
	414,157			Medicaid	4,511,650				
	(100,216)			Medicare	(851,109)				
	(204,593)			Private Insurance	(2,530,411)				
				Refunds					
				Pharmacy					
	(520,098)			Patient					
				Medicaid	(6,594,241)				
				Medicare					
	(1,096,983)			Private Insurance	(13,298,354)				
				Refunds					
	<u>(1,896,602)</u>			Total Explicit Price Concessions	<u>(19,885,818)</u>				
Implicit Price Concessions (PHC Cares, courtesy adj, collections)									
				Clinical					
	(9,432)			Patient	(127,701)				
				Medicaid					
				Medicare					
				Private Insurance					
				Pharmacy					
	(7,485)			Patient	(128,606)				
				Medicaid					
				Medicare					
				Private Insurance					
	<u>(16,916)</u>			Total Implicit Price Concessions	<u>(256,307)</u>				
	<u>(1,913,519)</u>			Total Adjustments	<u>(20,142,125)</u>				
NET REVENUE									
				Clinical					
	(246,593)	95,141	(341,734)	Patient	1,047,597	1,141,690	(94,093)	-8.2%	
	782,384	960,231	(177,847)	Medicaid	9,912,682	11,522,773	(1,610,091)	-14.0%	
	88,644	139,100	(50,457)	Medicare	1,676,088	1,669,206	6,882	0.4%	
	230,083	197,473	32,610	Private Insurance	2,827,389	2,369,678	457,711	19.3%	
	86,430	49,184	37,246	Value Based Care	557,243	590,208	(32,965)	-5.6%	
	<u>940,948</u>	<u>1,441,130</u>	<u>(500,182)</u>	Total Clinical Revenue	<u>16,020,998</u>	<u>17,293,554</u>	<u>(1,272,556)</u>	<u>-7.4%</u>	
				Pharmacy					
	81,509	45,946	35,563	Patient	880,440	551,358	329,082	59.7%	
	447,291	661,724	(214,433)	Medicaid	6,454,771	7,940,692	(1,485,922)	-18.7%	
	-	-	-	Medicare	-	-	-	-	
	844,004	779,201	64,803	Private Insurance	9,160,065	9,350,416	(190,351)	-2.0%	
	<u>1,372,805</u>	<u>1,486,872</u>	<u>(114,068)</u>	Total Pharmacy	<u>16,495,276</u>	<u>17,842,466</u>	<u>(1,347,190)</u>	<u>-7.6%</u>	
	<u>2,313,752</u>	<u>2,928,002</u>	<u>(614,250)</u>	Total Operating Revenue	<u>32,516,274</u>	<u>35,136,020</u>	<u>(2,619,747)</u>	<u>-7.5%</u>	

PARTNERSHIP HEALTH CENTER
DRAFT STATEMENT OF NET POSITION
As of June 30, 2024

6/30/2024

ASSETS

Current Assets:

Cash & Cash Equivalents	27,342,850
Clinical Accounts Receivable, gross	2,817,243
Allowance for Uncollectible Clinical	
Clinical Accounts Receivable, net	
Pharmacy Accounts Receivable, gross	27,307
Allowance for Uncollectible Pharmacy	(6,827)
Pharmacy Accounts Receivable, net	20,480
Other Receivables	
340B Inventory	300,422
Medicaid Inventory	829,598
Inventory (Pharmacy)	1,130,020
Prepaid Expenses	
Total Current Assets	31,310,593

Capital Assets:

Nondepreciable Capital Assets	617,414
Depreciable Capital Assets, Net of Accumulated Depreciation	11,357,212
Right-of-use subscription asset, net of accumulated amortization	
Right-of-use lease asset, net of accumulated amortization	893,580
TOTAL ASSETS	44,178,800

DEFERRED OUTFLOWS OF RESOURCES

Deferred Pension Expense	3,921,757
Deferred Postemployment Benefits Expense	533,269
Total Deferred Outflows of Resources	4,455,026

LIABILITIES

Current Liabilities:

Accounts & Warrants Payable	
Accrued Payroll	144,060
Notes Payable	
Accrued Interest	
Compensated Absences	1,618,576
Current portion of subscription liability	
Current Portion of Long-Term Debt	140,000
Current Portion of Lease Liability	169,424
Total Current Liabilities	2,072,060

Long-Term Liabilities:

Long-Term Debt, Net of Current Portion	1,010,000
Long-Term subscription liability	
Long-Term Lease Liability, Net of Current Portion	714,157
Postemployment Benefits	1,574,528
Net Pension Liability	18,431,297
Total Long-Term Liabilities	21,729,982
TOTAL LIABILITIES	23,802,041

DEFERRED INFLOWS OF RESOURCES

Deferred Pension Expense	1,349,340
Deferred Postemployment Benefits Expense	533,269
Total Deferred Inflows of Resources	1,882,609

NET POSITION

Net Investment in Capital Assets	
Restricted	
Unrestricted	
TOTAL NET POSITION	22,949,175

*DRAFT Statement, Total Net Position is not complete

Pension and OPEB amounts are based on 6/30/2023 Actuarial assumptions for Fiscal Year 2023.

Capital assets and depreciation are reported at 6/30/2023 values.

Missoula County unable to provide Compensated Absences monthly. Reported at 6/30/2023 value.

Does not include GASB 96 SPITA pronouncement

PARTNERSHIP HEALTH CENTER
DRAFT STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
For the Month Ended June 2024

	ACTUAL MTD	ACTUAL YTD	YTD BUDGET	Accrual AUDITED 2023	Accrual AUDITED 2022
<u>OPERATING REVENUE</u>					
Charges for Services	2,313,752	32,516,274	35,136,020	33,717,396	31,060,515
Operating Revenue	2,313,752	32,516,274	35,136,020	33,717,396	31,060,515
On-Behalf Revenue-Pensions				571,772	1,154,677
Total Operating Revenue	2,313,752	32,516,274	35,136,020	34,289,168	32,215,192
<u>OPERATING EXPENSES</u>					
Personnel	2,168,517	25,657,278	27,722,328	27,242,968	19,732,184
Other Operating Expenses	1,975,156	18,867,152	19,832,506	13,228,337	15,615,714
Depreciation	61,936	743,235	42,781	596,004	648,113
Operating Expenses	4,205,610	45,267,666	47,597,615	41,067,309	35,996,011
Uncompensated Absences				1,618,576	1,547,995
Pension Expense				2,766,606	1,626,775
OPEB Expense				81,943	113,811
Total Operating Expenses	4,205,610	45,267,666	47,597,615	45,534,434	39,284,592
Operating Loss	(1,891,857)	(12,751,391)	(12,461,594)	(11,245,266)	(7,069,400)
<u>NON-OPERATING REVENUE (EXPENSE)</u>					
Intergovernmental Revenue	651,149	7,305,112	7,797,663	10,206,566	9,717,122
Private/Local Grants and Donations	154,865	1,631,557	2,003,817	279,018	471,287
Miscellaneous Revenue	6,007	176,993	336,670	173,199	239,147
Investment Earnings	12,729	91,138	72,000	84,574	8,418
Interest Expense	-	(42,781)	-	(45,813)	(51,438)
Loss on Disposal of Assets				(343,452)	
Total Non-Operating Revenue (Expense)	824,750	9,162,019	10,210,150	10,354,092	10,384,536
Change in Net Position	(1,067,107)	(3,589,372)	(2,251,444)	(891,174)	3,315,136
Net Position, Beginning of Year		27,278,889	27,278,889	27,278,889	23,963,751
Net Position, End of Period		23,689,517	25,027,445	26,387,715	27,278,889

Partnership Health Center
Draft Statement of Revenues, Expenses, and Other Changes in Assets
 Period Ending June 30, 2024

2023 Month to Date					
Total Accrual 30-Jun-24	MTD Budget	ACCRUAL Variance	ACCRUAL Variance%		
					OPERATING REVENUE
					NET REVENUE
					Clinical
(246,593)	95,141	(341,734)	-359.2%		Patient
782,384	960,231	(177,847)	-18.5%		Medicaid
88,644	139,100	(50,457)	-36.3%		Medicare
230,083	197,473	32,610	16.5%		Private Insurance
86,430	49,184	37,246	75.7%		Value Based Care
940,948	1,441,130	(500,182)	-34.7%		Total Clinical Revenue
					Pharmacy
81,509	45,946	35,563	77.4%		Patient
447,291	661,724	(214,433)	-32.4%		Medicaid
-	-	-			Medicare
844,004	779,201	64,803	8.3%		Private Insurance
1,372,805	1,486,872	(114,068)	-7.7%		Total Pharmacy
2,313,752	2,928,002	(614,250)	-21.0%		Total Operating Revenue
					NON-OPERATING REVENUE
473,896	505,122	(31,226)	-6.2%		Federal (Direct)
37,014	106,094	(69,080)	-65.1%		Federal Pass-Through
18,266	-	18,266			State (Direct)
-	57,965	(57,965)	-100.0%		State Pass-Through
200	29,763	(29,563)	-99.3%		Contributions & Donations
100,333	17,018	83,315	489.6%		Private Foundation/Organization
154	23,486	(23,332)	-99.3%		Other
123,381	50,000	73,381	146.8%		Coronavirus Relief Funds
-	-	-			Medicaid Super Utilizer Program
12,729	6,000	6,729	112.2%		Interest Income
5,853	5,853	(0)	0.0%		Rental Income (Residency (Qtrly))
52,924	49,545	3,380	6.8%		Residency Program (Qtrly)
824,750	850,846	(26,096)	-3.1%		Total Grants, Donations and Other Support
3,138,502	3,778,848	(640,345)	-16.9%		TOTAL REVENUE
					OPERATING EXPENSES
					PERSONNEL
1,631,757	1,737,903	(106,145)	-6.1%		Salaries, Wages
2,008	2,422	(414)	-17.1%		EAP
534,752	569,868	(35,116)	-6.2%		Benefits
2,168,517	2,310,193	(141,676)	-6.1%		Salaries, Wages & Benefits
-	1,737	(1,737)	-100.0%		Clothing Allowance
1,243,478	1,206,672	36,806	3.1%		SUPPLIES
867	2,125	(1,258)	-59.2%		Pharmacy
7,040	10,712	(3,672)	-34.3%		Office
63,869	87,037	(23,167)	-26.6%		Computer
16,780	23,652	(6,871)	-29.1%		Clinic
5,154	4,006	1,147	28.6%		Janitorial
26,622	14,161	12,461	88.0%		Equipment - Non-Capital
16,525	11,042	5,484	49.7%		Dental Supplies/Lab
1,067,720	1,003,023	64,697	6.5%		Prescription Drugs
38,901	50,915	(12,014)	-23.6%		Vaccines
731,679	444,300	287,378	64.7%		PURCHASED SERVICES
9,265	7,402	1,863	25.2%		Postage
3,203	1,391	1,813	130.3%		Printing/Litho
3,301	5,560	(2,259)	-40.6%		Transportation - Patient
6,827	6,089	738	12.1%		Outreach
(85)	2,244	(2,329)	-103.8%		Books/Resource/Subscription
2,525	1,250	1,275	102.0%		Dues & Memberships

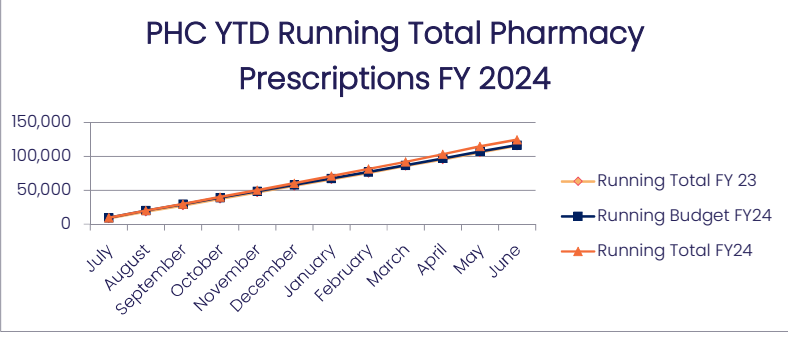
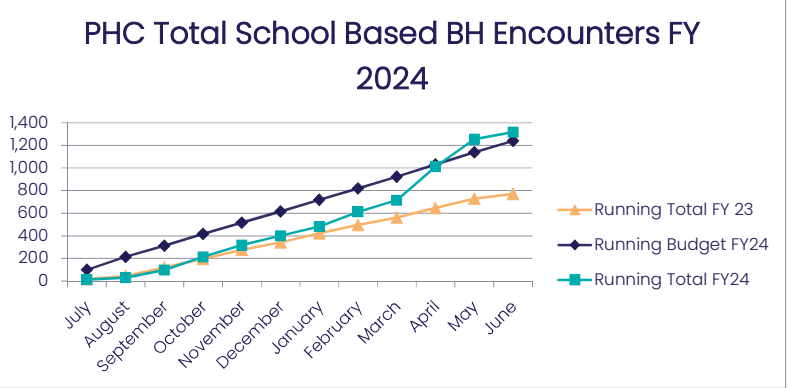
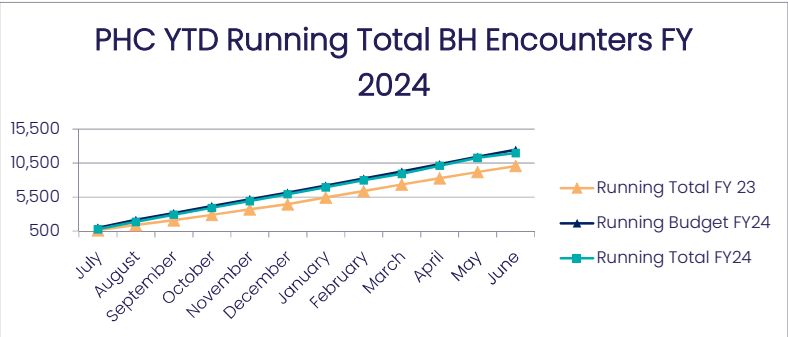
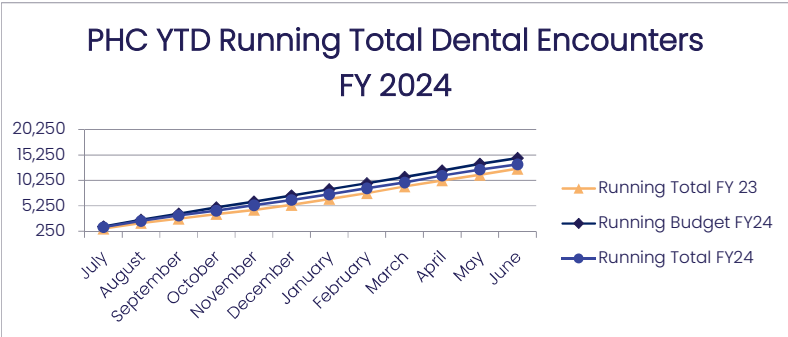
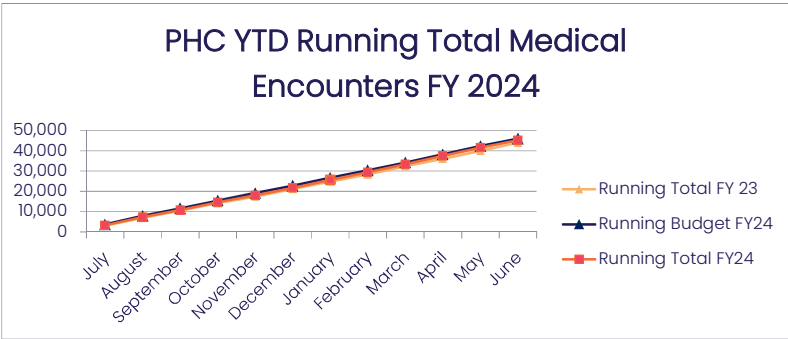
2023 Month to Date

Total Accrual 30-Jun-24	MTD Budget	ACCRUAL Variance	ACCRUAL Variance%	
-	-	-		Transcription
53	876	(824)	-94.0%	Recruitment
3,184	13,233	(10,049)	-75.9%	Utilities
2,055	1,679	377	22.4%	Garbage Collection
24,902	14,883	10,019	67.3%	Phone
734	1,708	(974)	-57.0%	Dental Provider Services
50,660	40,780	9,880	24.2%	Provider Services
-	6,667	(6,667)	-100.0%	Audit Fees
3,246	3,750	(504)	-13.4%	Legal Services/Accounting
503,908	162,537	341,371	210.0%	Contracted Services
10,818	18,234	(7,416)	-40.7%	Equipment Repair & Maintenance
1,262	940	322	34.3%	Mileage - Personal Vehicle
2,028	2,495	(467)	-18.7%	Meals/Lodging/Incidentals
6,816	18,860	(12,044)	-63.9%	Continuing Education
20,995	19,464	1,531	7.9%	Training/Tuition/Registration Fees
17,259	18,428	(1,168)	-6.3%	Lab Services
2,578	2,193	385	17.6%	Waste Disposal
38,613	25,221	13,392	53.1%	Rent
14,873	-	14,873		Amortization of Right of Use Lease
2,457	-	2,457		Subscription Lease
200	2,917	(2,717)	-93.1%	Professional Licenses & Dues
-	3,565	(3,565)	-100.0%	Interest
-	-	-		Paying Agent Fee
61,936	61,936	-	0.0%	Depreciation
4,205,610	3,962,901	242,708	6.1%	TOTAL OPERATING EXPENSES
(1,067,107)	(184,054)	(883,053)	479.8%	NET INCOME (LOSS)
				DEBT SERVICE
11,250	11,250	-	0.0%	Principal
-	3,565	(3,565)	-100.0%	Interest
-	-	-		Paying Agent Fee
				OTHER
-	-	-		Transfers
42,369	-	42,369		Capital Building and Constructions
40,568	-	40,568		Capital Equipment
4,237,860	3,912,215	325,645	8.3%	CASH PRESENTATION EXPENSES
(1,099,358)	(133,368)	(965,990)	724.3%	CASH PRESENTATION NET INCOME

Partnership Health Center
Draft Statement of Revenues, Expenses, and Other Changes in Assets
Period Ending June 30, 2024

	2023 Year To Date				2022 YTD Comparison
	Total ACCRUAL 30-Jun-24	YTD Budget	ACCRUAL Variance	ACCRUAL Variance%	Prior YTD Cash 30-Jun-23
OPERATING REVENUE					
NET REVENUE					
Clinical					
Patient	1,047,597	1,141,690	(94,093)	-8.2%	1,146,402
Medicaid	9,912,682	11,522,773	(1,610,091)	-14.0%	10,791,286
Medicare	1,676,088	1,669,206	6,882	0.4%	1,612,527
Private Insurance	2,827,389	2,369,678	457,711	19.3%	2,253,510
Value Based Care	557,243	590,208	(32,965)	-5.6%	592,488
Total Clinical Revenue	16,020,998	17,293,554	(1,272,556)	-7.4%	16,396,213
Pharmacy					
Patient	880,440	551,358	329,082	59.7%	539,682
Medicaid	6,454,771	7,940,692	(1,485,922)	-18.7%	7,646,510
Medicare	-	-	-	-	-
Private Insurance	9,160,065	9,350,416	(190,351)	-2.0%	9,128,577
Total Pharmacy	16,495,276	17,842,466	(1,347,190)	-7.6%	17,314,768
Total Operating Revenue	32,516,274	35,136,020	(2,619,747)	-7.5%	33,710,981
NON-OPERATING REVENUE					
Federal (Direct)	5,555,754	6,061,458	(505,704)	-8.3%	5,453,858
Federal Pass-Through	1,034,089	1,273,134	(239,045)	-18.8%	827,517
State (Direct)	658,745	-	658,745		141,433
State Pass-Through	45,000	695,582	(650,582)	-93.5%	327,289
Contributions & Donations	7,605	357,157	(349,552)	-97.9%	302,018
Private Foundation/Organization	214,166	204,215	9,951	4.9%	247,500
Other	111,793	281,829	(170,036)	-60.3%	162,637
Coronavirus Relief Funds	822,270	600,000	222,270	37.0%	2,235,471
Medicaid Super Utilizer Program	-	-	-	-	-
Interest Income	91,138	72,000	19,138	26.6%	80,379
Rental Income (Residency (Qtrly))	76,094	70,241	5,853	8.3%	64,388
Residency Program (Qtrly)	588,147	594,534	(6,387)	-1.1%	570,345
Total Grants, Donations and Other Support	9,204,800	10,210,150	(1,005,349)	-9.8%	10,412,837
TOTAL REVENUE	41,721,074	45,346,170	(3,625,096)	-8.0%	44,123,818
OPERATING EXPENSES					
PERSONNEL					
Salaries, Wages	19,208,140	20,854,842	(1,646,702)	-7.9%	18,968,270
EAP	23,740	29,064	(5,324)	-18.3%	13,189
Benefits	6,425,398	6,838,422	(413,024)	-6.0%	6,284,372
Salaries, Wages & Benefits	25,657,278	27,722,328	(2,065,050)	-7.4%	25,265,831
Clothing Allowance	16,387	20,842	(4,455)	-21.4%	14,711
SUPPLIES	14,308,309	14,480,059	(171,750)	-1.2%	13,946,283
Pharmacy	31,503	25,500	6,003	23.5%	30,032
Office	71,708	128,542	(56,834)	-44.2%	109,098
Computer	850,241	1,044,439	(194,198)	-18.6%	850,513
Clinic	253,790	283,821	(30,031)	-10.6%	259,684
Janitorial	33,630	48,074	(14,444)	-30.0%	32,394
Equipment - Non-Capital	111,694	169,927	(58,233)	-34.3%	98,991
Dental Supplies/Lab	178,178	132,500	45,678	34.5%	138,705
Prescription Drugs	11,878,212	12,036,278	(158,067)	-1.3%	11,788,425
Vaccines	899,353	610,977	288,376	47.2%	638,440
PURCHASED SERVICES	5,328,473	5,331,605	(3,132)	-0.1%	3,693,844
Postage	128,649	88,829	39,820	44.8%	106,146
Printing/Litho	16,749	16,689	60	0.4%	19,288

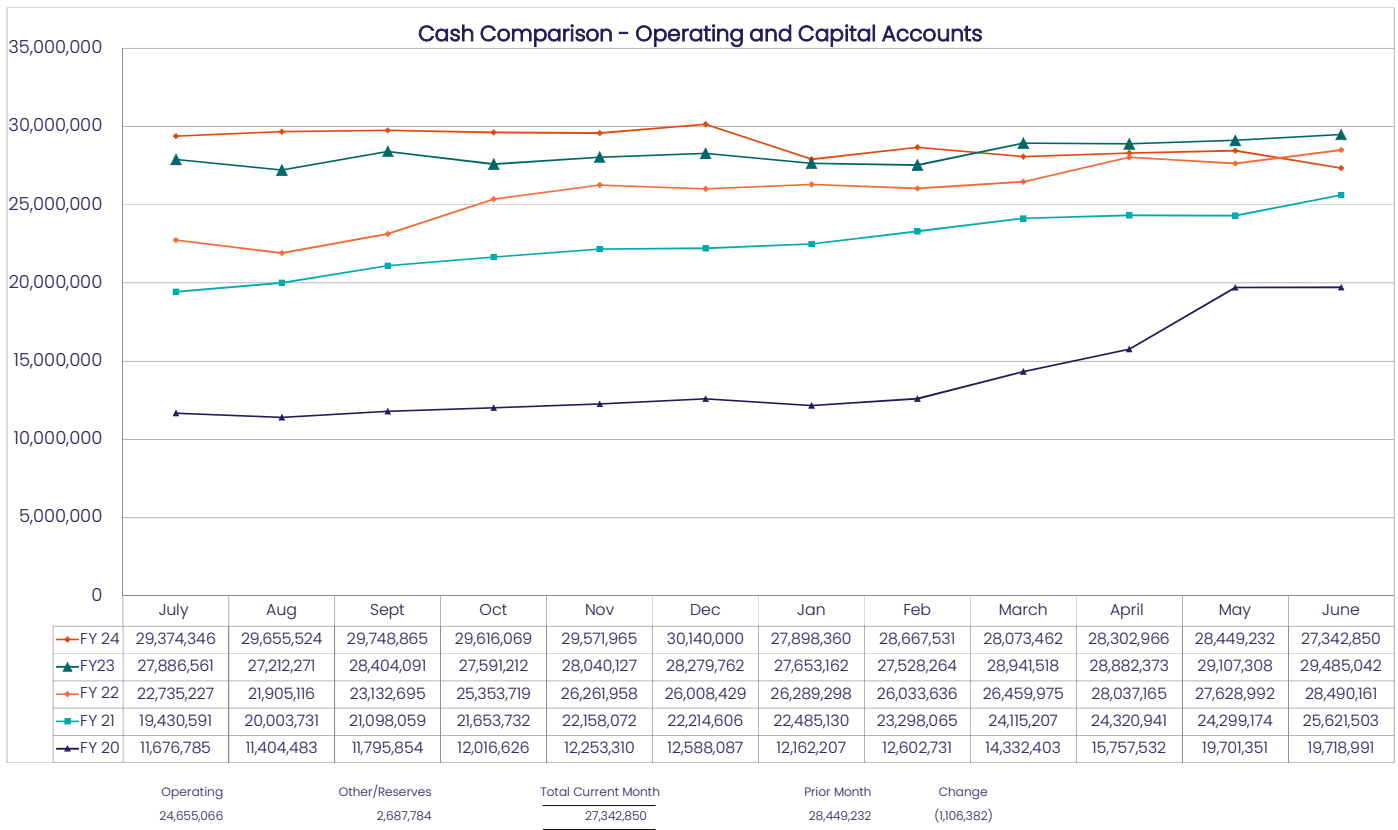
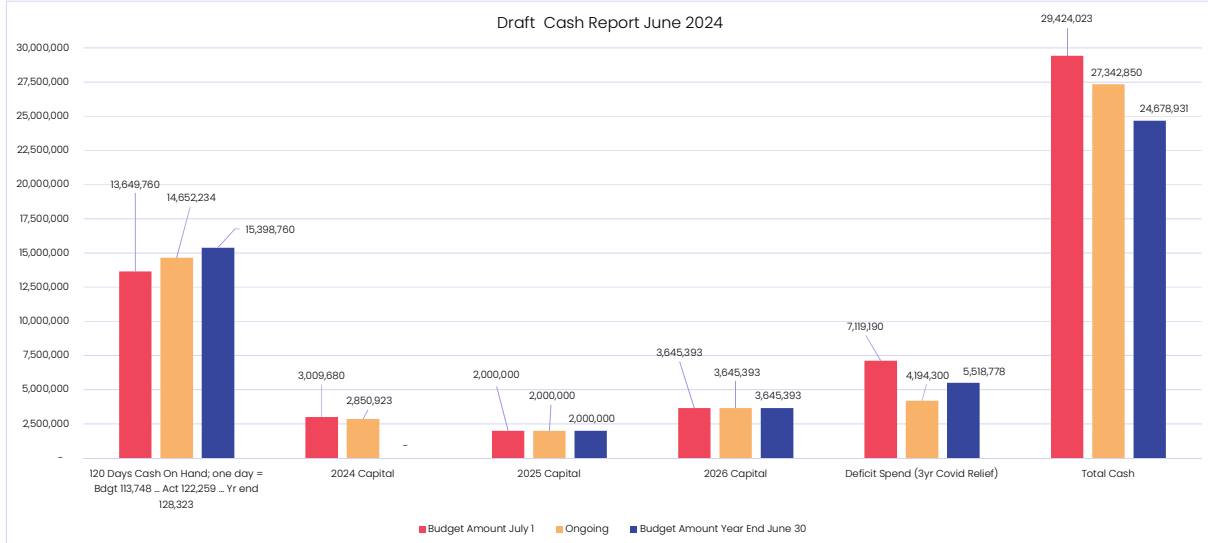
	2023 Year To Date				2022 YTD Comparison
	Total ACCRUAL 30-Jun-24	YTD Budget	ACCRUAL Variance	ACCRUAL Variance%	Prior YTD Cash 30-Jun-23
Transportation - Patient	46,962	66,718	(19,756)	-29.6%	58,964
Outreach	50,170	73,067	(22,897)	-31.3%	51,486
Books/Resource/Subscription	16,946	26,932	(9,986)	-37.1%	22,703
Dues & Memberships	63,109	15,000	48,109	320.7%	11,968
Transcription	-	-	-		-
Recruitment	440	10,518	(10,078)	-95.8%	2,722
Utilities	119,784	158,790	(39,007)	-24.6%	126,710
Garbage Collection	19,514	20,144	(630)	-3.1%	17,970
Phone	186,244	178,593	7,651	4.3%	164,725
Dental Provider Services	30,083	20,500	9,583	46.7%	10,474
Provider Services	606,122	489,360	116,762	23.9%	469,418
Audit Fees	44,271	80,000	(35,729)	-44.7%	45,959
Legal Services/Accounting	44,979	45,000	(21)	0.0%	18,947
Contracted Services	1,977,722	1,950,443	27,279	1.4%	1,573,449
Equipment Repair & Maintenance	162,842	218,808	(55,966)	-25.6%	193,861
Mileage - Personal Vehicle	8,913	11,279	(2,365)	-21.0%	7,206
Meals/Lodging/Incidentals	21,998	29,935	(7,936)	-26.5%	12,259
Continuing Education	156,024	226,323	(70,299)	-31.1%	83,289
Training/Tuition/Registration Fees	131,113	233,567	(102,454)	-43.9%	96,852
Lab Services	235,050	221,133	13,917	6.3%	215,769
Waste Disposal	31,660	26,313	5,347	20.3%	29,895
Rent	254,372	302,651	(48,278)	-16.0%	280,530
Amortization of Right of Use Lease	105,508	-	105,508		-
Subscription Lease	61,032	-	61,032		-
Professional Licenses & Dues	22,203	35,000	(12,797)	-36.6%	24,632
Interest	42,781	42,781	0	0.0%	48,625
Paying Agent Fee	-	-	-		-
Depreciation	743,235	743,235	-	0.0%	705,000
TOTAL OPERATING EXPENSES	45,310,447	47,554,834	(2,244,387)	-4.7%	43,625,669
NET INCOME (LOSS)	(3,589,372)	(2,208,663)	(1,380,709)	62.5%	498,149
DEBT SERVICE					
Principal	135,000	135,000	-	0.0%	130,000
Interest	42,781	42,781	0	0.0%	48,625
Paying Agent Fee	-	-	-		-
OTHER					
Transfers	-	-	-		-
Capital Building and Constructions	50,499	-	50,499		174,810
Capital Equipment	191,195	-	191,195		21,886
CASH PRESENTATION EXPENSES	44,943,906	46,946,599	(2,002,693)	-4.3%	43,247,365
CASH PRESENTATION NET INCOME	(3,222,831)	(1,600,428)	(1,622,403)	101.4%	876,453





PHC PARTNERSHIP HEALTH CENTER

Fiscal Year 2024 Cash Report



* Cash balances are influenced by the timing of the county posting.



PHC PARTNERSHIP HEALTH CENTER

Fiscal Year 2024 Capital Report

June 2024	Dept	Grant Funded	Cost	Budget	Totals	Timeline
C8E Funded Renovation of Creamery Building	Facility	Moving C8E funds to Alder Remodel	22,520	581,000		On Hold
C8E Funded Renovation of Alder Building	Facility		44,250	-		Oct 2023
Freighthouse E.W. paint, carpet, improvements	Facility	Tenant Improvement Dollars		57,780		As Needed
2nd floor residency space remodel	Facility			125,000		Cancelled
Alder roof	Facility	Rebudgeting C8E	88,823	130,000		Spring 2024
Replace chiller 1	Facility	In C8E Request	7,800	65,000		Spring 2024
Solar	Facility			100,000		Spring 2024
Courier Vehicle	Facility			40,000		TBD
Facilities			163,392		1,098,780	
Replace Countertops	PHC Dental		19,501	50,000		
Twelve O'Clock Cabinets to Rooms 7 & 8	PHC Dental	Yes, OHI	12,289	30,000		Aug 2023
Size O Schick Xray Sensor (Seeley)	PHC Dental			7,000		
Central Cabinet between rooms 8 & 9	PHC Dental	Yes, OHI	15,907	16,000		Aug 2023
Cabinet for Lowell	PHC Dental - Lowell	Yes, OHI	5,172	-		Aug 2023
Dental			52,869		103,000	
Leasehold Improvement	Child Care			20,000		
Child Care					20,000	
3 Exam Tables	Trinity			22,500		
Trinity					22,500	
Electronic Health Record (EHR)	IT			500,000		June 2024
Badge System Upgrade	IT			78,000		June 2024
Network Rebuild, Core Switch & Redundant Core Switch	IT		20,402	-		Sept 2023
Phone Infrastructure Setup, Trinity Clinic	IT		5,031	-		Oct 2023
Information Technology			25,433		578,000	
Exam tables	Medical			160,000		December 2023
Radiology Room Remodel	Medical			20,000		Pending Business Case
EKG Machine	Medical			30,000		Pending Business Case
Ultra Sound Machine	Medical			50,000		Pending Business Case
Portable X Ray	Medical			85,000		Pending Business Case
Laboratory	Medical			810,000		Pending Project Plan
Migali Double Sliding Door Vaccine Refrigerator EVOX-2RG-S	Medical, Seeley			9,900		December 2023
Electric Exam Tables (Three)	Medical, Seeley			22,500		December 2023
Medical					1,187,400	
					3,009,680	
Capital Payments Year to Date			241,694			

PARTNERSHIP HEALTH CENTER

SUMMARY OF GRANTS & CONTRACTS STATUS REPORT

Date: 06/30/2024

		CURRENT								
Report Totals		Column Totals	\$ 11,541,300	\$ 921,284	\$ 4,492,132	\$ 7,049,168				
		Term								
Grant Description	Start	End	Funding	Current Period Expenditures	Expenditures through Report Date	Fund Balance Remaining	% Remaining	Notes		
1 FEDERAL GRANTS (Direct)										
H80 330 Grant FY24-25	5/1/2024	4/30/2025	\$ 5,024,299	\$ 418,692	\$ 837,384	\$ 4,186,915	83%		Lara Salazar	
HRSA H80	5/1/2024	4/30/2025	\$ 38,802	\$ -	\$ -	\$ 38,802	100%	Quality Improvement	Bryan Chalmers	
HRSA H8G Expanding Covid-19 Vaccinations	12/1/2022	6/30/2024	\$ 220,806	\$ 38,948	\$ 220,806	\$ -	0%	Completed 6/30/24	Lara Salazar	
HRSA C8E Capital	9/1/2021	9/14/2025	\$ 673,173	155,061	286,584	\$ 386,589	57%	Creamery remodel project. Roof nearly complete. Rebudgeting planned for remainder of funds once bids are received. Prioritized list of projects identified. Gathering updated bids for completion.	Jody Faircloth	
HRSA H8L COVID	9/1/2023	12/31/2024	\$ 40,295	3,644	\$ 28,403	\$ 11,892	30%			
HRSA School Based Service Sites H2E	9/1/2023	8/31/2024	\$ 350,000	24,039	\$ 138,869	\$ 211,131	60%			
CDC Community Health Workers	8/31/2021	8/30/2025	\$ 1,800,000	34,437	1,168,419	\$ 631,581	35%	CHW program development manager recently left PHC. In the interims, Becca Goe and Jen Floyd are sharing oversight of the CHW team until a new program development manager is identified. Year 3 subcontracts are drafted to MCHD and All Nations. Rebudgeting of remaining funds w/anticipated NCE for 6-12 months.	Jen Floyd	
Ryan White Part C FY24-25	5/1/2024	4/30/2025	\$ 295,509	\$ 26,125	\$ 51,350	\$ 244,159	83%		Netta Linder	
TOTAL FEDERAL GRANTS			\$ 8,442,884	\$ 700,946	\$ 2,731,815	\$ 5,711,069	68%			
2 FEDERAL GRANTS - Sub Award Pass Through										
Ryan White B FY24-25	4/1/2024	3/31/2025	\$ 172,500	\$ 20,917	\$ 48,550	\$ 123,950	72%		Netta Linder	
Ryan White B Covid Vaccine Encounters	4/1/2024	3/31/2025	\$ 19,195	\$ 382	\$ 743	\$ 18,452	96%		Netta Linder	
HIV Prevention	6/1/2023	7/31/2024	\$ 55,289	0	51,289	\$ 4,000	7%	Extended to 7/31/24. Spend addtl 2k by 6/30/24; 4k after 7/1/24 (c/o to 3/31/25)	Netta Linder	
HIV Immunization Outreach	6/1/2023	3/31/2025	\$ 11,100	747	11,100	\$ -	0%		Netta Linder	
HIV Mpox Funding	6/1/2023	12/31/2024	\$ 10,000	76	3,092	\$ 6,908	69%		Netta Linder	
DPHHS Refugee Resettlement	10/1/2023	9/30/2024	464,274	25,596	320,675	143,599	31%	119 patients identifying as refugees were seen across all sites in January.	Cris Fleming	
UM ERAT Seeley Lake Rural/Residency	7/1/2023	6/30/2024	\$ 35,495	3284	\$ 9,718	\$ 25,777	73%	Completed 6/30/24	Jim Quirk	
UM Geriatric Workforce Yr 5	7/1/2023	6/30/2024	\$ 116,667		\$ 70,397	\$ 46,270	40%	Completed 6/30/24 Medical Wellness visit template has been refined and is now widely used amongst clinicians and have now begun reporting aggregate data to the Northwest Geriatric Education Center for the Improving Quality of Care for Older Adults.	Netta Linder	

Grant Description	Start	End	Funding	Current Period Expenditures	Expenditures through Report Date	Fund Balance Remaining	% Remaining	Notes	Staff Lead
DPHHS Food Farmacy Blood Pressure/Cholesterol Project	10/1/2023	6/30/2024	\$ 5,000	1,666	\$ 5,000	\$ -	0%	Completed 6/30/24	Netta Linder
DPHHS Child Care Innovation & Infrastructure (Federal Pass Thru	9/1/2022	9/30/2024	\$ 522,178	33,220	\$ 66,061	\$ 456,117	87%	Grant to develop in-house child care for PHC employees. Conversations happening with First Methodist about possible child care space.	Rebecca Goe
MCPS OPI Stronger Connections	7/1/2023	6/30/2025	\$ 338,570	19,627	\$ 88,638	\$ 249,932	74%	2-yr grant, \$169,285/yr, to support BH @ CS Porter and Franklin schools	
TOTAL FEDERAL GRANTS - Sub Award Pass Through			\$ 1,750,268	\$ 105,515	\$ 675,263	\$ 1,075,005	\$ 5		
3 STATE GRANTS (Direct & Sub Award Pass Through)									
Mobile Support Team-CTMG (Pass through Msla Fire Dept	7/1/2023	6/30/2024	\$ 624,677	\$ 63,540	\$ 624,677	\$ -	0%	Completed 6/30/24	Jim Quirk
Mental Health Coordinator DPHHS CTMG via Msla County	7/1/2023	6/30/2024	76,648	7,445	61,430	15,218	20%	Completed 6/30/24	Rebecca Goe
Tenancy Support Specialist DPHHS CTMG via Msla County	7/1/2023	6/30/2024	81,157	7,847	81,157	-	0%	Completed 6/30/24	Jen Floyd

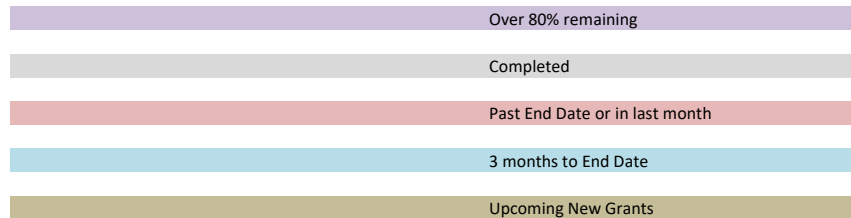
TOTAL STATE GRANTS			\$ 782,482	\$ 78,832	\$ 767,264	\$ 15,218	2%		
4 LOCAL - CITY & COUNTY									
City of Missoula	7/1/2023	6/30/2024	\$ 35,000	2,924	\$ 35,000	\$ -	0%	Completed 6/30/2024. To cover Medical Legal Partnership staff wage. Expect payment June 2024	Rebecca Goe
TOTAL CITY/LOCAL			\$ 35,000	\$ 2,924	\$ 35,000	\$ -			
5 CONTRIBUTIONS & DONATIONS									
6 PRIVATE FOUNDATIONS/ORGANIZATIONS									
MTHCF Peer Support	11/15/2021	11/13/2024	\$ 75,000	4,465	\$ 24,308	\$ 50,692	68%	Peer support specialist will work with CCT to help chronically unhoused Missoula residents develop the skills needed to sustain housing.	Rebecca Goe
MTHCF Lowell School BH	11/15/2021	11/15/2024	\$ 75,000	8,378	\$ 58,868	\$ 16,132	22%	Signed MOU with Lowell School to provide services at the beginning of January, 2023. Working with BH team to get in-school services up and running.	Rebecca Goe
MTHCF FUSE	11/20/2023	11/19/2024	50,000	4,433	\$ 39,868	\$ 10,132	20%		Rebecca Goe
MTHCF Strategic Alliance for Improved Behavioral Health	7/15/2022	7/14/2025	\$ 225,000	4,649	\$ 146,319	\$ 78,681	35%		Rebecca Goe
Community Food & Agricultural Coalition - Refugee Health Food Rx	11/17/2023	11/16/2024	\$ 10,666	3954	\$ 4,791	\$ 5,875	55%		Stefano Zamora
Johns Hopkins Bloomberg School of Public Health	5/1/2024	4/30/2025	\$ 25,000	0	\$ -	\$ 25,000	100%	Quarterly review. Addressing youth substance use through school support	Amy Krzyzek
Headwaters Community Organizing	5/20/2024	5/19/2025	70,000	7,188	8,636	61,364	88%		Rebecca Goe
TOTAL PRIVATE FOUNDATIONS/ORGANIZATIONS			\$ 530,666	\$ 33,067	\$ 282,790	\$ 247,876	47%		

Completed Grants

Grant Description	Start	End	Funding	Current Period Expenditures	Expenditures through Report Date	Fund Balance Remaining	% Remaining	Notes	Staff Lead
Dennis & Phyllis Washington Foundation	10/1/2022	9/30/2023	\$ 10,000		\$ 10,000	\$ -	0%	Completed 7/18/23. Grant partially covered Healthy Steps training course for all PHC staff 7/18/23 (272 employees x avg hourly rate \$42.10). Supports Zero to Five program.	Amy Krzyzek
DPHHS Refugee Resettlement	10/1/2022	9/30/2023	431,575		397,028	34,547	8%	119 patients identifying as refugees were seen across all sites in January.	Cris Fleming
Pacific Source CHE Foster Care Navigation	11/1/2022	12/31/2023	92,500		92,500	0	0	Completed 12/31/2023. Developing and streamlining workflows to ensure each Foster child receives all necessary support.	Rebecca Goe
Ryan White B FY23-24	4/1/2023	3/31/2024	\$ 172,500		\$ 172,500	\$ -	0%	Completed 3/31/2024	Netta Linder
Ryan White B Covid Vaccine Encounters	4/1/2023	3/31/2024	\$ 19,195		\$ 4,905	\$ 14,290	74%	Completed 3/31/2024	Netta Linder
Common Good Missoula	11/1/2021	4/30/2024	\$ 2,846		\$ 2,846	\$ -	0%	Completed 3/31/24 Community organizing trainings. Funds available until expended. Spend in conjunction with Headwater's award	Amy Krzyzek
Headwaters Community Organizing	1/1/2023	4/30/2024	70,000		70,000	-	0%	Completed 3/31/24	Rebecca Goe
H80 330 Grant FY23-24	5/1/2023	4/30/2024	\$ 5,024,299		\$ 5,024,299	\$ -	0%	Completed 4/30/24	Lara Salazar
H80 Supplemental Hypertension	5/1/2020	4/30/2024	\$ 147,360		\$ 117,140	\$ 30,220	21%	Completed 4/30/24	Yvonne White
Ryan White Part C FY23-24	5/1/2023	4/30/2024	\$ 295,509		\$ 295,509	\$ -	0%		Netta Linder
Montana State Univ Cultural Competency Training	11/15/2023	4/30/2024	\$ 5,000	0	\$ -	\$ 5,000	100%	Funds returned. Training not completed by 4/30/24	Netta Linder

Upcoming New Grants

HIV Prevention	8/1/2024	3/31/2025	29,500		-	29,500	100%		Netta Linder
HIV Immunization Outreach	8/1/2024	3/31/2025	4,300		-	4,300	100%		Netta Linder
HIV Mpox Funding	8/1/2024	12/31/2024	10,000		-	10,000	100%		Netta Linder



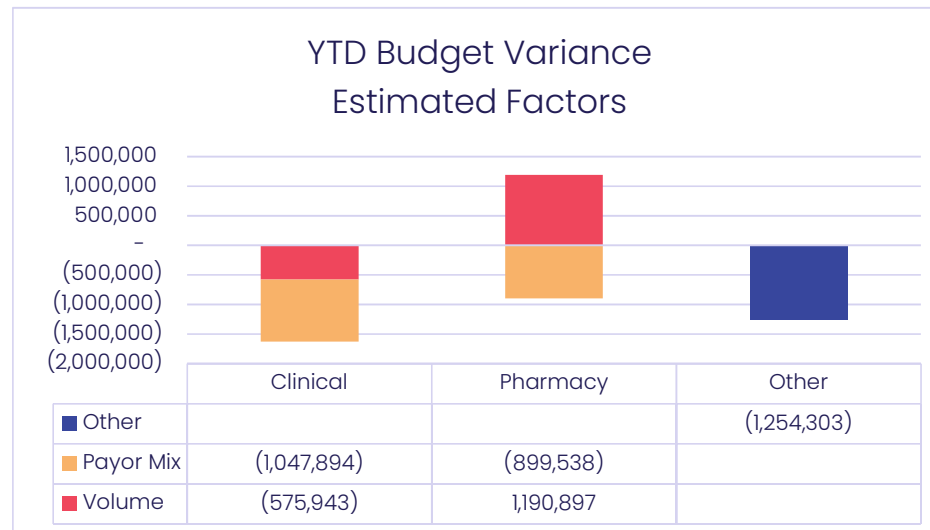
Estimated Reconciliation of Budget Variance

June 2024

	Total ACCRUAL	MTD Budget	ACCRUAL Variance		Total ACCRUAL	YTD Budget	ACCRUAL Variance	
Financial Statement	854,517	1,391,946	(537,428)	Total Clinical	15,463,755	16,703,346	(1,239,591)	
Volume Variance			(141,072)				(575,943)	
Payor Mix Variance			(103,527)				(1,047,894)	
			(292,830)	Total Estimated Budget Variance Without Impacts			384,246	2.3%

	Month	Budget	Variance		Month	Budget	Variance	
Financial Statement	1,372,805	1,486,872	(114,068)	Total Pharmacy	16,495,276	17,842,466	(1,347,190)	
Volume Variance			85,076				1,190,897	
Payor Mix Variance			(66,012)				(899,538)	
			(133,131)	Total Estimated Budget Variance Without Impacts			(1,638,549)	-9.2%

	Month	Budget	Variance		Month	Budget	Variance	Variance %
Financial Statement	2,227,322	2,878,818	(651,496)	Total Fee Revenue	31,959,031	34,545,812	(2,586,781)	
Clinical Volume Variance			(141,072)				(575,943)	
Pharmacy Volume Variance			85,076				1,190,897	
Clinical Payor Mix Variance			(103,527)				(1,047,894)	
Pharmacy Payor Mix Variance			(66,012)				(899,538)	
Total Estimated Budget Variance Without Impacts			(425,961)	-14.8%			(1,254,303)	-3.6%





Partnership Health Center

Board of Directors' Monthly Meeting



PHC Pre-Meeting Session 11:40a.m. – Eric Halverson Departmental Budget

AGENDA

August 9, 2024 12:00 P.M. – 1:30 P.M.

WEINBERG CONFERENCE ROOMS | 401 Railroad St. W, Missoula

Virtual: [Click here to join the meeting](#) | Meeting ID = 281 930 063 75 | Passcode: jGkWKf

Or call in (audio only) [+1 312-702-0492](tel:+13127020492),407787355# | Phone Conference ID: 407 787 355#

A Board quorum is currently six members, with a majority of patient Board members (P/M). We value your time and try to keep the meeting length to a minimum. We need a quorum to conduct business immediately upon Call to Order. When calling in, please mute your phone to prevent background noise from carrying through. **If you need to leave before the meeting adjourns, please notify attendees at the time you vacate.**

- | | | |
|--------------|---|-------|
| I. | Call to Order | 12:00 |
| II. | Acknowledgement of Land Stewards – stated below ¹ | 12:01 |
| III. | Public Comments regarding Agenda and Non-Agenda Items | 12:05 |
| IV. | Referrals/Comments from Board Members | 12:10 |
| | • Board Member Conflict of Interest Disclosures* | |
| V. | Committee updates | 12:15 |
| | • Executive/Finance Committee (EFC) | |
| VI. | Topics requiring Motions/Discussion | 12:30 |
| VII. | Chief Executive Officer (CEO) Presentation: <i>(Motion proposed to accept presentations)</i> | 1:10 |
| | • Leadership Reports/Info* | |
| VIII. | Chief Financial Officer (CFO) Report* <i>(Motion proposed to approve report)</i> | |
| IX. | Consent Agenda: <i>(Motion requested to approve/acknowledge items as presented)</i> | 1:25 |
| | • Other Reports/Info | |
| | ○ Fully Executed Contracts* | |
| | • Board of Directors' – Full and Committee Minutes/Reports | |
| | ○ Board of Directors' 07/12/24 Meeting Minutes Approval* | |
| | ○ Executive/Finance Committee 07/03/24 Minutes Review* | |
| | ○ Quality Improvement Committee (QIC) 07/09/24 Minutes Review* | |
| X. | Next Board Meeting date: September 13, 2024 | |
| XI. | Adjournment <i>(Motion requested to adjourn meeting)</i> | 1:30 |

¹Partnership Health Center respectfully acknowledges that we occupy the traditional homelands of the Séliš, Q̓íspé, and Ktunaxa-Ksanka nations. We also recognize that these lands are a site of trade, medicine gathering, healing, and travel for other Native tribes in the area and is still home for many Indigenous people. We extend our gratitude for those who have stewarded this land since time immemorial.

We acknowledge that the health care system has played a role in the oppression of Indigenous peoples. We commit to ongoing learning about the impact of colonization on the health and wellbeing of Indigenous peoples, and we commit to meaningful action that reverses health disparities.

(*) Enclosed in Packet

Consent agenda: The items listed under the consent agenda (information items) are considered to be routine matters and will be approved by a single motion of the Board without separate discussion. If separate discussion is desired, that item will be removed from the consent agenda and placed on the regular business agenda for discussion.

Action items (outside of Consent Agenda) are in blue

Board packet copies available to the Public upon request and/or posted within public meeting announcement.

Email to request packets: walkerb@phc.missoula.mt.us

2024 Monthly Board Meeting Dates:

<i>January</i>	<i>01/12/2024</i>
<i>February</i>	<i>02/09/2024</i>
<i>March</i>	<i>03/08/2024</i>
<i>April</i>	<i>04/12/2024</i>
<i>May</i>	<i>05/10/2024</i>
<i>June</i>	<i>06/14/2024</i>
<i>July</i>	<i>07/12/2024</i>
<i>August</i>	<i>08/09/2024</i>
<i>September</i>	<i>09/13/2024</i>
<i>October</i>	<i>10/11/2024</i>
<i>November</i>	<i>11/08/2024</i>
<i>December</i>	<i>12/13/2024</i>